



May 17, 2011

To Whom It May Concern:

Contingent upon certain issues being addressed - including transportation access, utility infrastructure and approval by Montgomery County Planning and Zoning - it is the intent of Shamrock Proppants, LLC to construct a new manufacturing facility in Montgomery County, Missouri. This new facility will bring an estimated 190 new jobs to the area with an average wage above the current average wages of both the State of Missouri and Montgomery County (as posted by the Missouri Department of Economic Development).

Due to the large volume of truck traffic we anticipate for our operation and the importance we place on strong access to the transportation network, we are concerned with the low clearance at the rail underpass along Missouri Highway 19 near the City of New Florence, Missouri. We are requesting information on proposed methods for addressing this clearance issue.

Regarding our time line, the Montgomery County Planning & Zoning Board will be reviewing our application on May 24, 2011 and we expect to have the property secured by May 27, 2011. If all issues are properly addressed, we anticipate final project approval and construction to commence in July, 2011 with a target date of Phase I operations by November, 2012.

We appreciate your assistance in ensuring Montgomery County, Missouri is deemed a suitable location for the long term success of our project.

Best Regards,

A handwritten signature in blue ink, appearing to read "Frank R. O'Brien".

Frank R. O'Brien
Shamrock Proppants - President